

INVESTOR PRESENTATION - 01/06/2023

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# Introduction

### COMPANY PROFILE



ORGE was founded in 1998 and listed on Borsa Istanbul in 2012.

ORGE has completed electrical contractual works of 6 mil sqm since 1998.

The company is a member of the Turkish Contractors Association (TCA) and Turkish Industry and Business Association (TÜSİAD).

With an authorized capital of 250 million TRY and a paid-in capital of 80 million TRY, ORGE hires nearly 600 employees.

Completed and ongoing projects and related documents can be seen in detail on the official company website: www.orge.com.tr



ORGE shares started to be traded on BIST Stars Market as of April 03, 2023.

















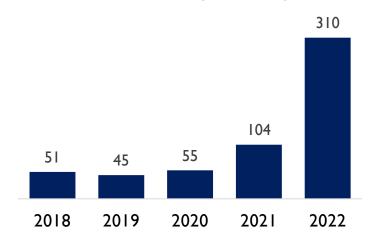


### **INVESTMENT CASE**

### Revenue (TRY Mil)



# Net Profit (TRY Mil)



### WHY ORGE?

Focus: High-margin operational revenue stream and continuous increase in shareholder value

Strong historical growth and untapped potential

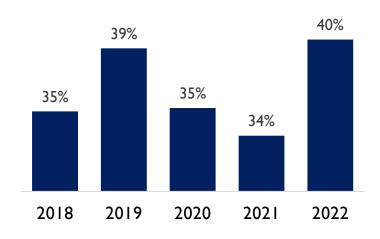
Qualified projects with high margins vs. numerous unqualified low-margin ones

Multi-phase projects: decrease in costs / increase in efficiency

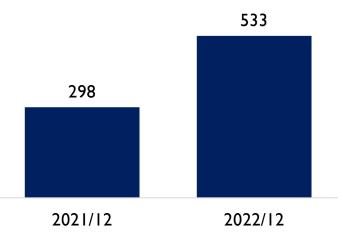
Proactive risk awareness transfer and mitigation strategies

New opportunities: Renewable Energy and International Projects

# EBITDA Margin



# Backlog (TRY Mil)



### **BOARD OF DIRECTORS**



NEVHAN GÜNDÜZ

### Chairman

+25 years of experience in electrical contracting and renewable energy. Director and company partner of Gündüz Elektrik until 1998. As the founder of ORGE, Gündüz served as the Deputy Chairman and CEO of the Board of Directors between 1998-2023, and has been serving as the Chairman and CEO of the Board of Directors since April 2023.



ORHAN GÜNDÜZ

### Vice Chairman

In the electrical contracting sector since 1965. Yegenler A.Ş., Ye-Pa Elektroteknik, Galdem A.Ş., Gündüz Elektrik ve And İnşaat A.Ş. He was the founder and Chairman of the Board of Directors. As the founder of ORGE, Gündüz served as the Chairman of the Board of Directors between 1998-2023, and has been serving as the Deputy Chairman of the Board of Directors since April 2023.



MAHMUT GÜNDÜZ

### Member

Manager and shareholder at Ye-Pa Electrotechnical Inc. until 2013. Board member of ORGE since 1998.



MUSTAFA ÇETİN ÖZBUDUN

### Independent Member

Experienced in accounting, finance, sales, marketing, licensing, quality certification, government affairs, government support and incentives, and foreign trade. CEO (since 2010), shareholder and board member (since 2011) at GBL LTD.



İLHAN ŞÜKRÜ KAYA

### Independent Member

Private local and foreign trade specialist between 1995-1998. Managing Director at Off Tourism LTD. (1999-2001). Managing family portfolio of real estate and financial assets since 2002.

### **MANAGEMENT TEAM**



NEVHAN GÜNDÜZ

**CEO** 

+25 years of experience in electrical contracting and renewable energy. Director and company partner of Gündüz Elektrik until 1998. As the founder of ORGE, Gündüz served as the Deputy Chairman and CEO of the Board of Directors between 1998-2023, and has been serving as the Chairman and CEO of the Board of Directors since April 2023.



VOLKAN BAYRAM, PhD

CFO

20+ years of capital markets, finance, and regulatory experience in civil service and private sector. Specialties: capital markets, corporate finance, IPOs, M&As, corporate governance, financial services, IFRS, auditing, internal controls, risk and contract management. Holds all professional capital markets licenses issued by the SPL – equivalent of the CFA.



EMRE KARATEPE

Deputy CEO (Railways and Subways)

+15 years of electrical contracting experience in Hospital, Hotel, Industrial facilities Rail system projects. Areas of expertise: Project and proposal management, project management and coordination. He mainly works on rail system projects.



MEHMET TAHİR ÖZSOY, MBA, MSc

Renewable Energy Division President

+20 years banking, finance and education, audit and c-level experience in civil and private sector, Specialties: banking & financial markets, financial economics, audit, risk management, budget management, financial management, project management, organizational structure and corporate governance.

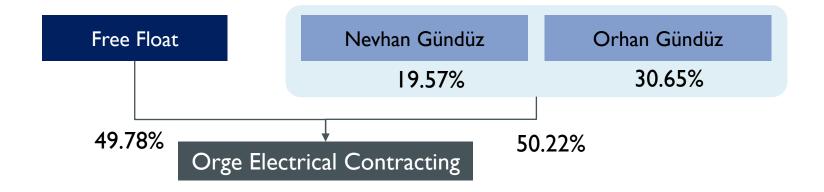


BERTAN BIRKAN. MS

Trading Division President

+20 years of electrical sector experience. Specialties: marketing, strategic target planning, management, international sales, tenders, delivery networking, project management.

### SHAREHOLDER STRUCTURE



## **Commitment to Minority Shareholders**

We are committed to create value for minority shareholders and act in their best interests through:

- Transparent reporting
- Strong corporate governance
- Share buybacks
- Dividend distribution

Shareholders	Share (%)	Amount (TRY)	<b>V</b> ote (%)
Orhan Gündüz	30.65	24,523,108.80	30.65
Nevhan Gündüz	19.57	15,652,032.96	19.57
Free float	49.78	39,824,858.24	49.78
Paid-in Capital	100.00	80,000,000.00	100.00

# SELECTED COMPLETED PROJECTS

PROJECT	LOCATION	CLIENT	DESCRIPTION	CONTRACT VALUE	START	COMPLETED
QUASAR ISTANBUL / FAIRMONT HOTEL	İSTANBUL/TÜRKİYE	VIATRANS-MEYDANBEY JV	2 SKYSCRAPER / 46 FL	35.697.296 EUR	Oct 14	Dec 16
SABİHA GÖKÇEN AIRPORT SUBWAY	iSTANBUL/TÜRKİYE	GÜLERMAK-YSE JV	SUBWAY PROJECT WITH 4 STATION & 7,4 KM SUBWAY LINE	11.600.030. EUR	Jun 20	Dec 22
KARTAL-TAVŞANTEPE SUBWAY	istanbul/türkiye	SOAJV	SUBWAY PROJECT WITH 3 STATION & 4,5 KM SUBWAY LINE	11.242.942 EUR	Apr I4	Jan 17
INISTANBUL PROJECT	istanbul/türkiye	SERA CONSTRUCTION	3.032 APARTMENTS RESIDENTIAL PROJECT	10.051.965 EUR	Jun 16	Apr 21
M.KÖY-MAHMUTBEY SUBWAY	iSTANBUL/TÜRKİYE	ALARKO HOLDING	SUBWAY PROJECT WITH 15 STATION & 18 KM SUBWAY LINE	6.402.988 EUR	Feb 18	Mar 21
BÜYÜKYALI İSTANBUL PROJECT	iSTANBUL/TÜRKİYE	ÖZAK-ZİYLAN-YENİGÜN JV	1.481 APARTMENTS RESIDENTIAL PROJECT	5.734.041 EUR	May 17	Dec 21
BAŞAKŞEHİR-KAYAŞEHİR SUBWAY	iSTANBUL/TÜRKİYE	ŞENBAY-ÖZGÜN-SÖĞÜT JV	SUBWAY PROJECT WITH 4 STATION & 6,2 KM SUBWAY LINE	4.675.000 EUR	Aug 21	May 23
PRIME MALL ANTAKYA	HATAY/TÜRKİYE	SMS-MARASHSTROY JV	SHOPPING MALL - 90.000 SQM CONSTRUCTION AREA	4.633.682 EUR	Nov 10	Oct 11
DUDULLU-BOSTANCI SUBWAY	iSTANBUL/TÜRKİYE	ŞENBAY-KOLİN-KALYON JV	SUBWAY PROJECT WITH 4 STATION (ORGE SCOPE)	4.151.346 EUR	Jul 18	Mar 23
EVORA İSTANBUL PROJECT	iSTANBUL/TÜRKİYE	TEKNİK YAPI HOLDING	2.560 APARTMENTS RESIDENTIAL PROJECT	3.963.345 EUR	May 12	Oct 15
CONRAD HOTEL ISTANBUL	İSTANBUL/TÜRKİYE	AKSOY HOLDİNG	5* HOTEL RENOVATION PROJECT (550 ROOMS)	3.694.390 EUR	Sep 12	Sep 15
THE RITZ-CARLTON RESIDENCES	BODRUM/TÜRKİYE	AKSOY HOLDİNG	TOURISM PROJECT – 75 VILLAS	3.405.567 EUR	Dec 16	Mar 21
YAPI KREDİ BANKING CENTER	KOCAELİ/TÜRKİYE	YAPI KREDİ BANK	MV-LV RENOVATION OF BANKING CENTER	2.796.056 EUR	Oct 19	Mar 21
HİSARÜSTÜ-AŞİYAN FUNICULAR LINE	İSTANBUL/TÜRKİYE	METROSTAV ANKARA CONS.	FUNICULAR PROJECT WITH 0.8 KM FUNICULAR LINE	2.330.000 EUR	Mar 21	Oct 22
ATATÜRK CULTURAL CENTER	iSTANBUL/TÜRKİYE	SEMBOL – YENİ YAPI JV	OPERA BUILDING - 95.600 SQM CLOSED AREA	2.314.094 EUR	Dec 19	Mar 22
CONCORD ISTANBUL PROJECT	iSTANBUL/TÜRKİYE	TEKNİK YAPI HOLDING	1.173 APARTMENTS RESIDENTIAL PROJECT	2.277.960 EUR	Sep 15	Dec 18
PENDORYA MALL	iSTANBUL/TÜRKİYE	TSKB-ATAMAN CONSTRUCTION	SHOPPING MALL - 80.648 SQM CLOSED AREA	2.157.336 EUR	Feb 09	Dec 9
IBN HALDUN UNIVERSTIY	MUGLA/TÜRKİYE	GÖRGÜLÜ PLUS CONSTRUCTION	UNIVERSTIY - 170.000 SQM CONSTRUCTION AREA	2.074.805 EUR	Jun 19	Dec 20
MALL OF ISTANBUL C & D TOWERS	İSTANBUL/TÜRKİYE	TORUNLAR REID	612 APARTMENTS RESIDENTIAL PROJECT	1.871.309 EUR	Mar 12	Mar 14
ASKAYNAK PLANT	KOCAELI/TÜRKİYE	ECZACIBAŞI-LINCOLN ELECTRİC	FACTORY BUILDING - 23.500 SQM CONSTRUCTION AREA	1.289.381 EUR	Sep 06	Sep 07
DELUXIA ATAȘEHIR & DRAGOS PROJECT	istanbul/türkiye	TEKNİK YAPI HOLDING	1.203 APARTMENTS RESIDENTIAL PROJECTS	1.900.022 EUR	Oct 10	Feb 14

### **SUSTAINABILITY**

# SUSTAINABLE GALS DEVELOPMENT GALS



ORGE Zero Waste Project: initiated in 2015. Recycling of cables, plastic pipes and cable scraps. Recycled 22 tons of waste in 2022/3M, 13 tons of which are cables. Recycled **626** tons of waste since 2015.



Renewable Energy Dept.:Tüvtürk SPP Project, Smart buildings. Energy efficiency in buildings. Quasar İstanbul, Atatürk Cultural Center, Subway Stations



Blue-collar education initiative in cooperation with public authorities. BIM education for 50% of engineers.



Offered apprenticeship opportunities. Skills development programs (BIM). Fair hiring and recruitment.



50% of HQ staff, 25% of senior management are women. Equal remuneration for women and men. Zero-tolerance policy towards all forms of violence at work. No cases of workplace violence and harassment.



Smart buildings. Energy efficiency in buildings.

Quasar İstanbul, Atatürk Cultural Center, Subway Stations

Contribution to Sustainable Transportation: Completed and Current Subway Projects

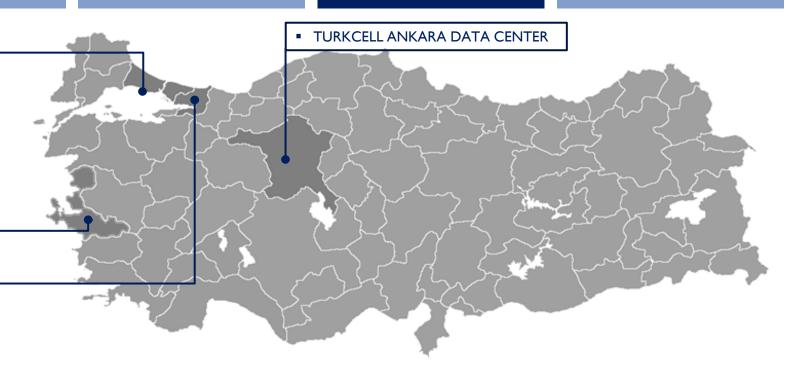


SASB STANDARDS – ENGINEERING AND CONSTRUCTION SERVICES			
Environmental Impact of Project Development	<ol> <li>No incidents of non-compliance with environmental permits, standards, and regulations.</li> <li>Environmental and Sustainability Policy in place.</li> <li>ORGE Zero Waste Project: recycling of cables, plastic pipes and cable scraps: 22 tons in 2023/3M; 626 tons since 2015.</li> </ol>		
Workforce Health & Safety	<ol> <li>2019: total recordable injury rate (TRIR) tracked.</li> <li>Zero fatalities since foundation.</li> <li>Employee turnover: 24% (2022), 23% (2021)</li> </ol>		
Business Ethics & Bidding Integrity	No regulatory fines.     Anti-corruption/anti-bribery practices and policies since foundation.		
Structural Integrity & Safety	<ol> <li>Zero-defect targets.</li> <li>Safety-related rework expenses.</li> <li>No legal/regulatory fines/settlements associated with defectand safety-related incidents.</li> </ol>		

# ONGOING PROJECTS

- NEW AIRPORT HALKALI SUBWAY
- BAKIRKÖY KİRAZLI SUBWAY
- PENDİK FEVZİ ÇAKMAK SUBWAY
- FOLKART NEFES PROJECT
- GÖNCAY PLASTİK SOLAR POWER PLANT PROJECT
- KOÇ UNIVERSITY DORM PROJECT

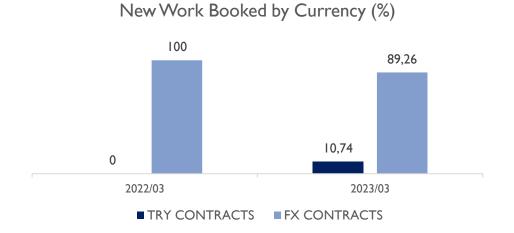
- FOÇA HOLIDAY RESORTS
- KOCAELI INTEGRATED HEALTCARE CAMPUS
- GEBZE DARICA SUBWAY
- TURKCELL GEBZE DATA CENTER
- KALIBRE BORU SOLAR POWER PLANT PROJECT



PROJECT	CONTRACT VALUE	ESTIMATED COMPLETION	STATUS
PENDİK-FEVZİ ÇAKMAK SUBWAY	9.630.917 EUR + 54.723.773 TRY	FEBRUARY 2025	CONTRACT SIGNING PROCESS
BAKIRKÖY-KİRAZLI SUBWAY	10.900.000 EUR	MARCH 2024	ONGOING
KOCAELI INTEGRATED HEALTCARE CAMPUS	5.707.474 EUR + 29.777.256 TL	JULY 2023	ONGOING
GEBZE-DARICA SUBWAY	2.685.000 EUR + 31.793.510 TRY	FEBRUARY 2024	ONGOING
ISTANBUL NEW AIRPORT-HALKALI SUBWAY	2.128.149 EUR + 18.749.849 TRY	SEPTEMBER 2023	ONGOING
TURKCELL ANKARA DATA CENTER	2.274.485 EUR + 15.800.614 TRY	AUGUST 2023	ONGOING
TURKCELL GEBZE DATA CENTER	1.988.038 EUR + 11.618.486 TRY	AUGUST 2023	ONGOING
FOLKART NEFES PROJECT	325.400 EUR + 889.174 USD + 22.109.505 TL	NOVEMBER 2023	ONGOING
TÜVTÜRK SOLAR POWER PLANT PROJECT	1.987.905 USD	AUGUST 2023	ONGOING
GÖNCAY PLASTIK SOLAR POWER PLANT PROJECT	1.335.281 USD	AUGUST 2023	ONGOING
KOÇ UNIVERSITY DORM PROJECT	711.968 EUR + 17.618.237 TRY	DECEMBER 2023	ONGOING
KALIBRE BORU SOLAR POWER PLANT PROJECT	954.985 USD	AUGUST 2023	CONTRACT SIGNING PROCESS
FOÇA HOLIDAY RESORTS	17.983.250 TRY	JUNE 2024	ONGOING

### NEW WORK BOOKED 2022/03 – 2023/03



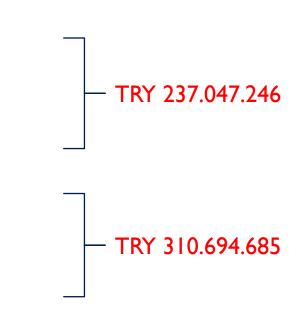


### New Work Booked 2023/03;

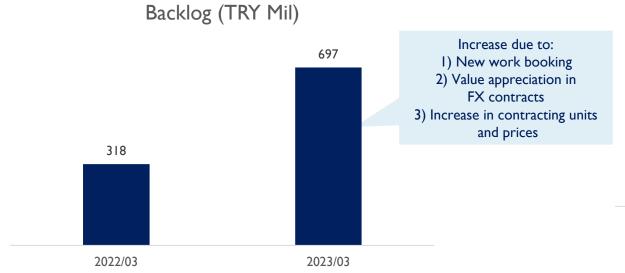
- -Bakırköy Kirazlı Subway: EUR 9.000.000 EUR additional contract signed
- -Koç University Dorm Project: EUR 711.968 + TRY 17.618.237 contract signed
- -Domestic client: USD 539.659 equipment supply order
- -Gebze Darıca Subway:TRY 7.843.510 additional contract revision

### New Work Booked after 31.03.2023;

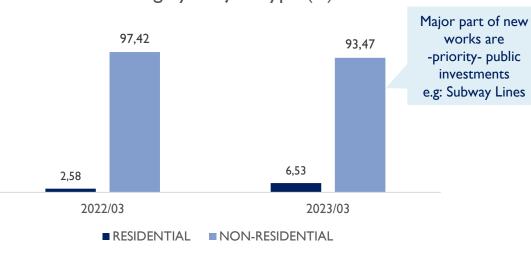
- -Pendik Fevzi Çakmak Subway: EUR 9.630.914 + TRY 54.723.773 contract signing process started
- -Kalibre Boru SPP Project: USD 954.985 sözleşme görüşmelerine başlandı
- -Foça Holiday Resorts: TRY 17.983.250 contract signed
- -New Airport Halkalı Subway: TRY 6.625.795 additonal contract revision



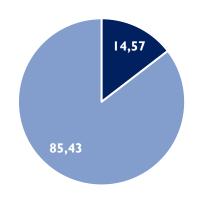
### BACKLOG 2022/03 - 2023/03



# Backlog by Project Type (%)

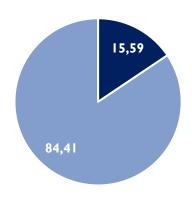


### 2022/03 Backlog Breakdown (%)



Risk management is transformed and maintained with provisions regarding FX- inflation-commodity price escalations in particular TRY-based contracts.

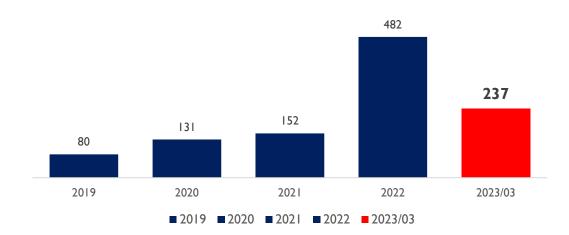




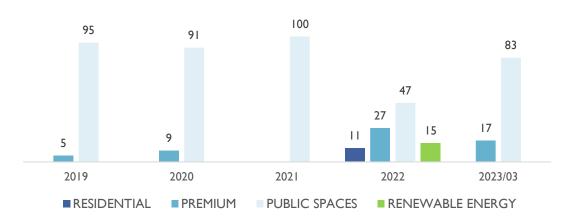
■ TRY ■ FX ■ TRY ■ FX

### NEW WORK BOOKED / BACKLOG – LAST 5 YEARS

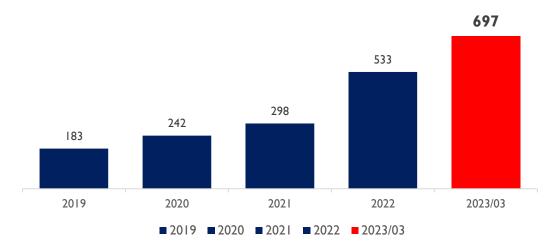
New Work Booked 2018-2023 (TRY Mil)



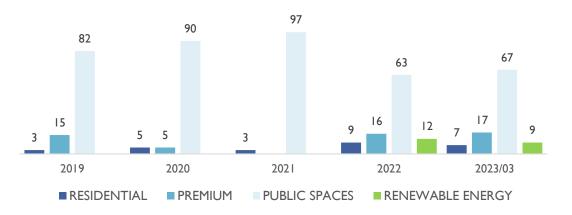
New Work Booked by Project Type 2018-2023(%)



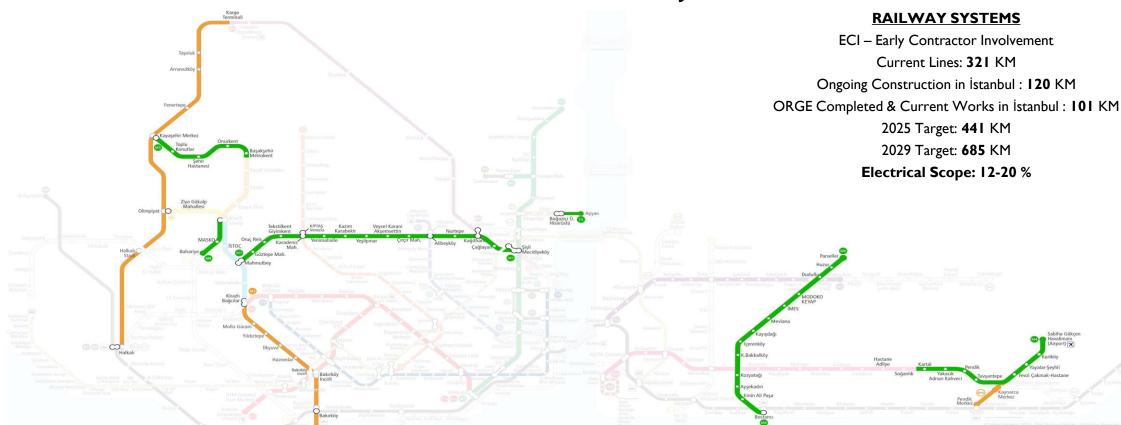
Backlog 2018-2023 (TRY Mil)



Backlog by Project Type 2018-2023(%)



## BUSINESS DEVELOPMENT – DOMESTIC RAILWAY SYSTEM PROJECTS



# **Ongoing** Completed

#### **TURKEY RAILWAYS INVESTMENT PLAN FOR 2022**

oTotal Investments: TRY 454 Billion

oTransportation Investments: **TRY 122** Billion (27%)
oRailway Investments from Ministry: **TRY 16** Billion
oRailway Investments from Municipalities: **TRY 27** Billion

Potential for progress in rail system investments before the municipal elections to be held in 2024





Railway Investments for Istanbul: TRY 16,8 Billion, İzmir: TRY 3,7 Billion, Mersin: TRY 2,2 Billion, Other cities: TRY 4,2 Billion

### BUSINESS DEVELOPMENT – DOMESTIC SUPERSTRUCTURE PROJECTS







#### **DATA CENTERS**

IT Complex, data center construction & renovations

Within the scope of the Attraction Area Program (Energy, fiber communication infrastructure, investment location allocation, interest-free investment loan supports)

Among the priority investment incentive areas

An ideal and an alternative Disaster Recovery Center (FKM/DRC) for neighboring and Gulf Countries

Current data center area: 100.000 sqm

Target: 400.000 sqm in 5 years

Est. electrical scope 15-25%

### **INDUSTRIAL PLANTS - FACTORIES**

Tax incentives for chemical, petroleum plants
Automotive sector investments: e-mobility
Industry 4.0 investments
Cooperation with international contractors
Renewable energy transition for factories/plants
Est. electrical scope 12-20%

# SMART BUILDINGS / TOURISM INVESTMENTS

Business development at elite segment residential and touristic projects at Turkey, Cyprus and EMEA

Hi-level hotel demand

Turkey, one of top 10 most visited country

2023 target: 60 million visitors, 56 billion USD revenue

2028 target: 90 million visitors, 100 billion USD revenue

Ministry Guidance: visitors and revenue increase by %30-%45

Tax incentives

Est. electrical scope 12-20%

### BUSINESS DEVELOPMENT – RENEWABLE ENERGY (RE)

### Why we invest in RE Projects?

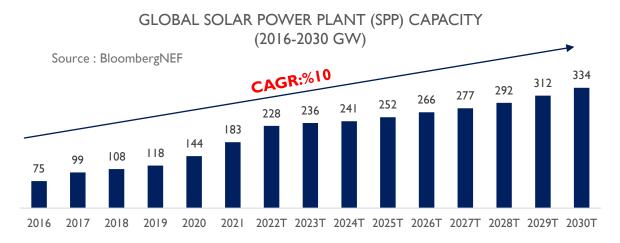
\*RE share (Türkiye) in installed power is 54%, in total production is 44%, and expected an increase in these rates every year

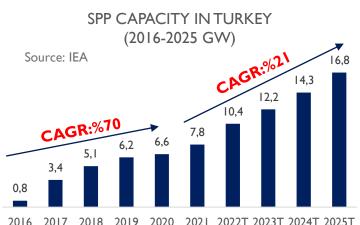
\*Solar Energy is a preferred option with quick return because of high retail electricity costs

\*The renewable energy value chain is far from saturation especially for micro applications

\*Fierce competition among panel manufacturers and new participations in the business line, decreased the cost of solar panel installation over the years.

- Third project is won (Kalibre Boru I Million USD)
- Roof SPP potential in the Domestic Market in 2023 is projected 3800 MW / I Billion USD, 2024-5000 MW / I,5 Billion USD







## BUSINESS DEVELOPMENT – INTERNATIONAL WORKS / ORGE TRADING (OTC)

- Key distributor collaborations with international supplier brands
- Supply contracts and cooperation in North Macedonia, Malta, Bosnia and Herzegovina, Greece, Montenegro and many other countries
- Opportunity to follow up different country experiences of investors and main contractors
- High awareness and recognition thanks to the electrical contracting network
- OTC supply and sales transactions contribute to ORGE's revenue and profitability and cash flow optimization
- Rapid cash generation with limited risk, limited workforce and organization
- OTC activities create cooperation opportunities with international contractors
- OTC activities may build a bridge for overseas contracting works
- OTC activities may contribute the hedge against commodity price risk with inventory management
- The large demand expected to arise in higher quality electrical materials, especially cables, within the scope of the reconstruction of the earthquake-affected areas, the reconstruction and/or the initial construction of the regions in the possible earthquake-affected area



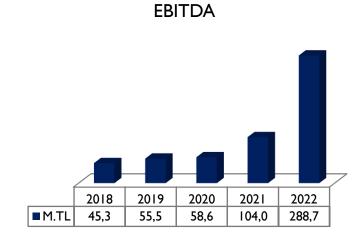


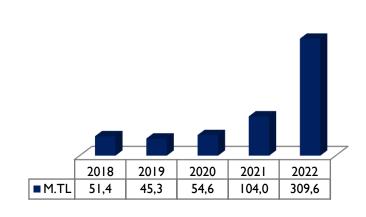


### KEY FINANCIAL DATA

2018 2019 2020 2021 2022 ■M.TL 128,4 140,8 165,1 308,8 719,7

**REVENUE** 

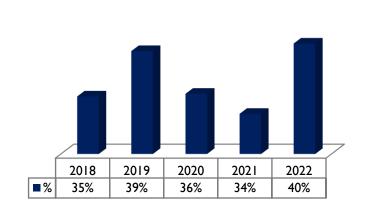




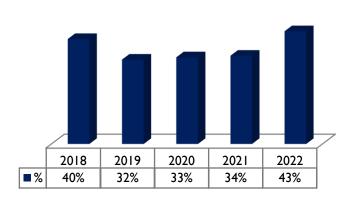
**NET PROFIT** 

2018 2019 2020 2021 2022 3 9% 15% 19% 10% 11%

FINANCIAL DEBT/ASSETS

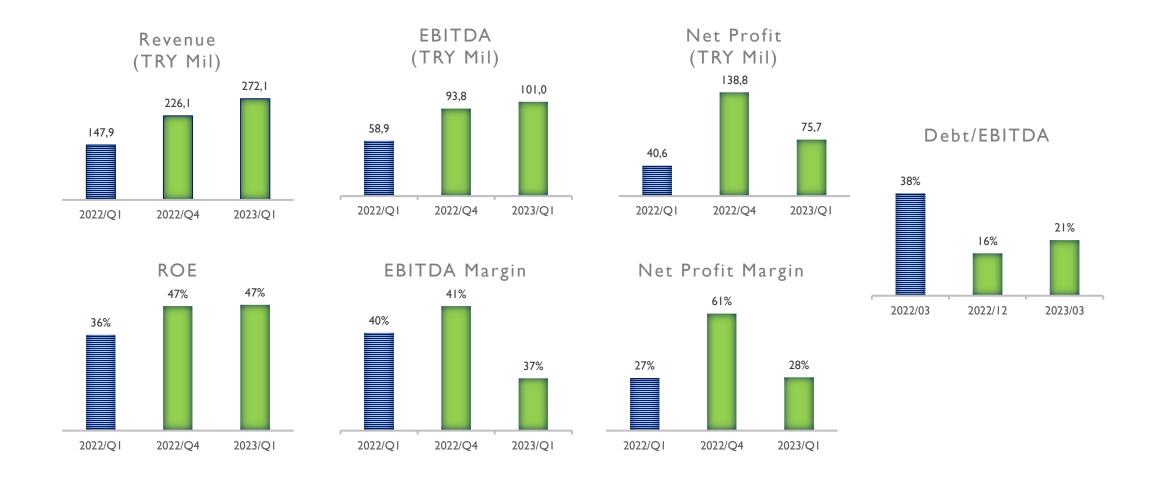


**EBITDA MARGINI** 



**NET PROFIT MARGIN** 

# KEY FINANCIAL DATA (QUARTERLY)



### **EARNINGS GUIDANCE**

### 2023/12M

Provided that the effects of economic, geopolitical, and political risks on new investments and broadly on the construction sector will be minimized, with our fulfillment of new contracts, we project to: increase our revenues by 50%, increase average number of employees by 20%, and increase our operating profit by 50%.

# FINANCIAL STATEMENTS SUMMARY

BALANCE SHEET	2022/12	2022/03	2023/03
ASSETS	TRY	TRY	TRY
Current Assets	949.223.242	623.376.906	1.081.956.041
Cash & Equivalents	78.063.125	92.829.193	68.238.224
Income Due Construction Contracts	562.875.256	359.076.084	688.776.795
Non-current Asset	186.867.601	99.245.589	205.179.219
Long Term Investment	158.000.000	77.650.000	158.000.000
TOTAL ASSETS	1.136.090.843	722.622.495	1.287.135.260
LIABILITIES			
Short Term Liabilities	362.818.367	272.079.160	403.976.781
Financial Debt	123.102.471	149.865.659	130.736.743
Trade Debt	117.682.312	86.010.342	108.042.642
Long Term Liabilities	108.776.256	72.717.409	150.482.463
Financial Debt	833.338	1.543.558	6.271.518
EQUITY	664.496.220	377.825.926	732.676.016
Capital	80.000.000	80.000.000	80.000.000
Net Income	309.625.925	40.608.890	75.714.332
Prior Years Income/Loss	249.186.442	251.087.730	561.777.614
TOTAL LIABILITIES	1.136.090.843	722.622.495	1.287.135.260
INCOME STATEMENT	2022/12	2022/03	2023/03
Revenue	TRY	TRY	TRY
Gross Profit	719.669.548	147.887.105	272.070.467
Operating Income	305.042.587	61.872.044	111.246.479
Net Income Before Taxes	288.807.677	50.085.295	99.699.772
Net Income	360.807.404	51.229.116	94.644.821
Earnings per share	309.625.890	40.608.881	75.714.332
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# CAPITAL RAISES, BUYBACKS AND DIVIDEND HISTORY

**CAPITAL RAISES** 2003 2007 2009 2010 2012 2015 2018 2021 50,000 TRY 300,000 TRY 3,200,000 TRY 7,000,000 TRY 10,000,000 TRY 20,000,000 TRY 50,000,000 TRY 80,000,000 TRY Foundation (1998) – 5,000 TRY IPO

Buyback History			
Year	Price	Shares	
2018	3.08-3.68	788,503	
2019	3.21-3.40	205,000	
2020	3.60-7.15	536,334	
2022	6.00-7.26	1,433,413	
2023	18.18-21.70	792,000	
	Current Balance:	891,413	

Dividend History				
Year	Payout ratio (%)	Amount (TRY)	Capital (TRY)	
2021	55 <del>*</del>	30,000,000*	50,000,000	
2018	95 <del>*</del>	30,000,000*	20,000,000	
2017	22	5,450,000	20,000,000	
2016	5	552,000	20,000,000	
2013	22	500,000	10,000,000	

<sup>\*</sup>stock/bonus issue

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Company's financial statements are available on www.kap.org.tr and www.orge.com.tr websites.

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